

5 Tips

for Strategic Planning in 2014

By Dan Conway

Let's face it, finishing year-end tasks and finding enough time to strategically plan for next year requires discipline. Across town, forward thinking consultants are meeting with clients to discuss performance expectations and important dates to mark on calendars. Perhaps the most important use of these conversations is to remind clients that overall performance in pursuit of future goals tends to settle in and develop over a period of months, not weeks. Why? Governments are operating in environments of constant change, which directly affects the collective fed-contractor chemistry required to tackle, adjust and execute most all strategic planning goals.

Given this environment, future scenario planning will help you reach your strategic planning outcomes. Faced with several potential futures, it is important to know how your organization will be positioned to mitigate risk, meet deadlines, manage communications and allocate resources.

To better understand how the future is unfolding against your goals, the following steps will help your team manage change and exceed performance expectations:

1. Follow congressional developments. Follow the upcoming votes by House and Senate lawmakers to pass a budget deal and avoid another government shutdown. Tracking legislative outcomes and holding cross-organizational planning meetings now will help your team prioritize 2014 goals. Throughout the year, monitor committee hearings and trade association Hill days that support the mission of your office; this will help you better understand how Congress works and what information is needed in future legislative outreach planning.

2. Project-plan your work; know your budgets, bandwidth and deadlines. Projects can be unpredictable, and planning for certain inevitabilities is vital to maintaining progress. Proper risk management practices, such as establishing budget reserves and building in lag times for delays, should be implemented at the onset to

provide contingencies in case projects go off course because of unforeseen changes with budgets, schedules or scope.

3. Track stakeholder events and coordinate calendars with colleagues. With stricter travel guidelines and budgets, it can be a difficult and long process to secure approval to attend targeted events. Developing a calendar of events with deadlines for submitting speaking engagement abstracts, reserving exhibit space and booking travel will ensure your team has adequate time to submit such requests. Outreach calendars also improve information sharing and collaboration, enabling projects to use limited resources wisely and avoid duplication when engaging key voices.

4. Plan ahead for staffing level changes. Whether it's at the client or contractor level, sometimes the most dramatic changes happen when new employees are brought into an organization. Future scenario planning provides common understanding for what is required in this

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The case for a six-hour workday

Today, workers are putting in increasingly more hours—so much so that the 40-hour week has become a relic of the past. But pushing employees to clock up those extra hours is bad for their well-being and detrimental to your company.

When you sleep is more important than the number of hours you sleep, a recent study found. What's more, getting too little sleep might not be ideal, but waking up while it's still dark is worse. (As we've pointed out before, turning up to the office feeling sleepy is like showing up to work drunk.)

In a recent article for the New Yorker, neuroscientist Kenneth Wright said that "cognition is best several hours prior to habitual sleep time, and worst near habitual wake time"—which suggests that you do your best work later in the day, not first thing in the morning. Your consciousness kicks in almost immediately after waking up, but it can take up to four hours for your mind to crank itself up to full awareness and alertness—and in that time, you won't make good decisions.

So how do employers accommodate this?

A shorter workday works particularly well for knowledge workers—people in creative or professional jobs—who can work productively for about six hours a day, compared to the eight hours manual laborers can churn out, according

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BIDDING OPPORTUNITIES

DeSilva Gates-Brosamer & Wall
A Joint Venture of DeSilva Gates Construction
and Brosamer & Wall Inc.

is soliciting for DBEs for the following project:

**CONSTRUCTION ON STATE HIGHWAY IN
STANISLAUS COUNTY IN THE CITY OF
MODESTO FROM 0.35MI NORTH OF
PELANDALE AVENUE OC TO 0.75MI
SOUTH OF PELANDALE AVENUE OC
State Project ID 10-472101**

Owner: City of Modesto
6th Floor, 1010 Tenth Street, Modesto, CA

Bid Date: JANUARY 14, 2014 @ 11:00 A.M.

We hereby encourage responsible participation of local **Disadvantaged Business Enterprises** and solicit their subcontractor or material and/or suppliers quotation for the following types of work including but not limited to: **AC Dike, Bridge, Clearing and Grubbing/ Demolition, Concrete Barrier, Construction Area Sign, Crash Cushion, Electrical, Erosion Control Permanent, Erosion Control Temporary, Fencing, Geosynthetic Pavement Interlayer, Guardrail, Ground Improvement, Landscaping, Minor Concrete, Minor Concrete Structure, Roadside Signs, Rumble Strip, Sign Structure, Slurry Seal, Striping, SWPPP Plan, Underground, Vegetation Control, Trucking, Water Trucks, Street Sweeping, Supply Imported Borrow, Class 2 Aggregate Base Material, Hot Mix Asphalt (Type A) Material, Rubberized HMA (Gap Grade) Material.**

100% Performance & Payment Bonds may be required for full amount of the subcontract price. Surety company will have to be approved by DeSilva Gates-Brosamer & Wall A Joint Venture of DeSilva Gates Construction and Brosamer & Wall Inc. DeSilva Gates-Brosamer & Wall A Joint Venture of DeSilva Gates Construction and Brosamer & Wall Inc. will pay bond premium up to 2%. Subcontractors must possess current insurance and worker's compensation coverage meeting DeSilva Gates-Brosamer & Wall A Joint Venture of DeSilva Gates Construction and Brosamer & Wall Inc. requirements. Please call if you need assistance in obtaining bonding, insurance, equipment, materials and/or supplies. Plans and specifications are available for reviewing at our Dublin office.

**DeSilva Gates-Brosamer & Wall
A Joint Venture of
DeSilva Gates Construction and
Brosamer & Wall Inc**

11555 Dublin Boulevard
P.O. Box 2909
Dublin, CA 94568-2909
(925) 829-9220 / FAX (925) 803-4263
Estimator: Steve Lippis
Website: www.desilvagates.com
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Requesting SBE (including DBE, DVBE, LBE) Subcontractors and Suppliers for:

Transbay Transit Center Project

Trade Package TG18.1

Bus Ramp Package

Location: San Francisco, CA

Bid Date: February 6, 2014 @ 2:00PM

Walsh Construction is interested in soliciting in Good Faith all subcontractors as well as certified D/L/SBE companies for this project. All interested subcontractors, please indicate all lower tier D/L/SBE participation offered on your quotation as it will be evaluated with your price. Please call if we can assist you in obtaining bonding, lines of credit, insurance, necessary equipment, materials and/or supplies. Walsh Construction will also review breaking out scope packages and adjusting schedules to help permit maximum participation.

Seeking: AC Paving, Aggregates, Bridge Bearings, Bridge Demolition, Bridge Joint Seals, CIDH Piling, Concrete Barrier, Construction Area Signs, Demolition, Drainage, Electrical, Erosion Control, Fencing, Hazardous Material Disposal, Imported Borrow, Minor Concrete, Misc. AC, Miscellaneous Metal, MSE Walls, Prestressing, Ready Mix Concrete, Rebar, Roadside Signs, Sign Structures, Striping, Structural Steel Bridge, Traffic Control, Trucking, Underground Utilities, Metal Bridge Railing, Deck Drainage Systems, Cast In Place Retaining Walls, SWPPP.

Instructions for bidders: For information on plans and specs and/or receive an Invitation to Bid, please submit your information to transbay@walshgroup.com. Plans and Specs are also available to review at our office. Refer to page A1-2 – A1-5 of the IFB for the schedule of bid prices.

Subcontractors may be required to furnish performance and payment bonds in the full amount of their subcontract and subject to approval by Walsh Construction. Walsh Construction will pay bond premium up to 1.5%. Quotations must be valid for the same duration as specified by the Owner for contract award.

There is a PLA agreement for this job. It can be found at:

<http://transbaycenter.org/tjpa/doing-business-with-the-tjpa/project-labor-agreement>.

Walsh Construction is signatory to the Operating Engineers, Laborers, Cement Masons, Carpenters and Iron Workers. Subcontractor scope/prices (including any conditions or exceptions) is required 24 hours prior to bid deadline to allow proper evaluation.

Walsh Construction

1777 Oakland Blvd Suite 300 • Walnut Creek, CA 94596

Phone: 925-627-1700 • Fax: 925-944-9860

Contact Person: Jay Simms

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Contact Walsh Construction at Transbay@walshgroup.com for assistance in obtaining bonds, lines of credit and/or insurance if necessary.

Shimmick Construction Company, Inc.
SBE/ DBE/ LBE Subcontractor/Supplier Bids Requested For:

Transbay Transit Center

General Contractor: Webcor/ Obayashi

TG07.2 Structural Concrete Superstructure Package

Bid Date: January 14, 2014 at 2:00 PM

Fax all quotes to 510-777-5099

Requesting qualified SBE/ DBE/ LBE certified Subcontractor and Supplier Quotes on: **Architectural, Grouting, Joint Seal, Mechanical, Rebar, Traffic Control, Trucking, Utility Work, Waterproof, Welding, Architectural Items, Bearing Pads, Expansion Joints, Fabrication, Joint Seal, Lumber, Pump, and Ready Mix.**

Bid Plans and Specifications may be purchased via ARC Northern California – (415) 495-8700 <http://www.e-arc.com> or may be viewed by appointment only at Shimmick Construction's Office: 8201 Edgewater Drive, Suite 202, Oakland, CA 94621, Phone: 510-777-5050

Subcontractors and Suppliers interested in this project may contact Cu Mai by phone at (510) 777-5005.

100% Performance and Payment bonds with a surety company subject to approval of Shimmick Construction Company, Inc. are required of subcontractors for this project. Shimmick Construction will pay bond premium up to 1.5%. Subcontractors will be required to abide by terms and conditions of the AGC Master Labor Agreements and to execute an agreement utilizing the latest SCCI Long Form Standard Subcontract incorporating prime contract terms and conditions, including payment provisions. Shimmick Construction's listing of a Subcontractor is not to be construed as an acceptance of all of the Subcontractor's conditions or exceptions included with the Subcontractor's price quote. Shimmick Construction requires that Subcontractors and Suppliers price quotes be provided at a reasonable time prior to the bid deadline to enable a complete evaluation. For assistance with **bonding, insurance or lines of credit** contact Scott Fairgrieve at (510) 777-5000.

Shimmick Construction Company Inc.

8201 Edgewater Drive, Suite 202 • Oakland, CA 94621

Phone (510) 777-5000 • Fax (510) 777-5099

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BIDDING OPPORTUNITIES

SKANSKA

Sub-Bids Requested From Qualified DBE, LBE, SBE Subcontractors & Suppliers

Transbay Transit Center – Exterior Awning Project
Transbay Joint Powers Authority/ Webcor Obayashi Joint Venture
Contract No.: Bid Build – 08-04-CMGC-000, pkg. no. T608.02
DBE/SBE/LBE Goal: 20%

Subcontractor Quote Due Date: January 16, 2014 – Noon

Skanska is interested in soliciting in Good Faith all subcontractors as well as certified D/L/SBE companies for this project. All interested subcontractors, please indicate all lower tier D/L/SBE participation offered on your quotation as it will be evaluated with your price. Please call if we can assist you in obtaining bonding, lines of credit, insurance, necessary equipment, materials and/or supplies. Skanska will also review breaking out scope packages and adjusting schedules to help permit maximum participation.

Quotes requested for contractors, suppliers and service providers include, but are not limited to:

Subcontracting: Steel Fabrication & Erection, Bearings, Expansion Joints, Studs, Stay-In-Place Forms, Welding, Painting/Steel Touch-Up, Traffic Control

Vendors: Pipe Supplier, Fencing, Traffic Control, Safety Equipment

Services: Geotechnical & Vibration Monitoring, Janitorial, Office/Yard Rentals, Parking, QC/QA Testing, Sanitation, Jobsite Security, Sound Monitoring, Staffing, Survey, Sweeping, Vibration

Trucking: Flatbed Trucking, On-site Hauling, and Material off haul.

Instructions for bidders: For information on plans and specs and/or receive an Invitation to Bid, please submit your information to john.papagiannakis@skanska.com. Plans and Specs are also available at several locations throughout California. Refer to page A1-2 – A1-6 of the RFQ for instructions on how to submit their bids and submit to (951) 788-2449 or email to john.papagiannakis@skanska.com

Subcontracting Requirements:

Skanska's insurance requirements are Commercial General Liability (GL): \$1M ea. occ., \$1M personal injury, \$2M products & completed operations agg. and general agg.; \$1M Auto Liability; \$5M Excess/Umbrella and \$1M Workers Comp. Endorsements and waivers required are the Additional Insured End., Primary Wording End., and a Waiver of Subrogation (GL & WC). Other insurance requirements may be necessary per scope. Subcontractors may be required to furnish performance and payment bonds in the full amount of their subcontract by an admitted surety and subject to approval by Skanska. Skanska will pay bond premium up to 1%. Quotations must be valid for the same duration as specified by the Owner for contract award. Conditions or exceptions in Subcontractor's quote are expressly rejected unless accepted in writing.

There is a PLA agreement for this job. It can be found at:

<http://transbaycenter.org/tjpa/doing-business-with-the-tjpa/project-labor-agreement>. Skanska is signatory to the Operating Engineers, Laborers, Cement Masons, Carpenters Unions and Teamsters. Subcontractors must provide weekly, one original and one copy of all certified payrolls, including non-performance and fringe benefit statements if required by law or by the Prime Contract. Subcontractor scope (including any conditions or exceptions) is required 24 hours prior to bid deadline to allow proper evaluation.

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Skanska Estimating Dept: Ph: (732) 366-7213 • Fax: (732) 366-7001
 Email: john.papagiannakis@skanska.com

Hunters Point Shipyard – Opportunity to Perform Site and Building Security during the redevelopment of the former Hunters Point Naval Shipyard in San Francisco.

Lennar Urban is requesting qualified, interested security firms to respond to a public request for proposals to perform site and building security at the former Hunters Point Naval Shipyard in San Francisco.

For more information, please visit:

<http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=7586>

Respondents are encouraged to check this website regularly for updates.

Proposals must be submitted by

January 22, 2014

SKANSKA

in association with AECOM

**I-805 North Improvement
 Design Build Project
 Caltrans Contract No: 11-2T2004**

Current and ongoing procurement opportunities for the I-805 North project are available through the project procurement website:

www.usa.skanska.com/I805North

**Bid Packages available are:
 Soil Nail Walls**

Bid packages will be posted to the site on a continual basis. Plans, Specs and additional information are also available on the site. If you need assistance, please contact

Dave Sharpnack at 951-295-3140. UDBE and Non-UDBE subs are encourage to participate.

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Sub-Bids Requested From Qualified DBE
 Subcontractors & Suppliers

Westside Subway Extension Design-Build Project
Owner: LACMTA
RFP No.: C1045

RC-DBE Goal: 20% Design & 17% Construction

Subcontractor Proposal Due Date:

January 16, 2014, 4:00PM

Prime Proposal due date: January 30, 2014

Website: www.skanska-traylor-shea.com

Skanska-Traylor-Shea a Joint Venture is interested in soliciting in Good Faith all subcontractors as well as certified DBE subcontractors related to the scopes of work below for the Westside Subway Extension Project. Quotes will be requested from Subcontractors, Vendors, Professional Service and Trucking companies. Please visit our website for the RFP documents and addenda, Subcontracting Requirements, Project Announcements, Outreach and Contact Information. If you are interested in joining our team for this project, please visit our website, fill out and return the Invitation to Bid form to the fax number below. All Quotes are due January 16, 2014.

Requested scopes include, but are not limited to the following and should be based on the C1045 RFP and its amendments.

Subcontractors: Demolition, Clear & Grub, Excavation Earthwork and Support Systems, Shoring & Lagging, Temp. Tunnel Ventilation, AC Paving, Concrete Curbs, Gutters and Sidewalks, Pavement Striping & Marking, Cast-In-Place and Prestressed Concrete, Exposed Concrete Finishes, Arch. Pavers, Stone, Granite, Masonry, Misc. Metal, Welding, Steel Rail, Fencing, Rough Carpentry, Sheet and Pre-Applied Sheet Waterproofing, Painting & Coatings, Fire Protection, Suppression & Stopping, Metal Doors, Frames & Hardware, Glazing, Equipment, Mechanical Piping & Materials, Ventilation Fans & Equipment, Plumbing, Electrical & Electrical Supply, Low Voltage Systems, Hazardous Material Remediation & Hauling, Trucking (Haz Mat & hauling)

Design: Civil, Electrical, Mechanical, Architectural, Landscaping

Services/Vendors: Monitoring: Sound, Vibration, Geo, and Air Quality, Security, Office Supplies, Reprographics, Sweeper Truck, Water Trucks, Jobsite Sanitation, Janitorial, SWPPP, Progress Photography, Catering

STS will assist qualified subcontractors, vendors, and suppliers in obtaining bonding, lines of credit, insurance, necessary equipment, materials and/or supplies. If you are a DBE Company, please provide your certification letter with your proposal. If you are a non-DBE, please indicate all lower-tier participation on your quotation as it will be evaluated with your price. In order to assist DBE subcontractors and suppliers, we will divide total requirements into smaller packages, tasks or quantities and establish delivery and construction schedules which will permit maximum participation when feasible. Please visit our website listed above for detailed contracting requirements

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Skanska Estimating Dept:

1995 Agua Mansa Rd, Riverside, CA 92509

Ph: (951) 684-5360 • Fax: (951) 788-2449

Email: info@skanska-traylor-shea.com

PUBLIC LEGAL ADVERTISEMENTS

UNIVERSITY OF CALIFORNIA SANTA CRUZ

ADVERTISEMENT FOR BIDS

Subject to conditions prescribed by the University of California, Santa Cruz sealed bids for a lump-sum contract are invited for the following work:

ORIGINAL RANCH BUILDINGS – HAY BARN DISASSEMBLY Project Number: 1326A

Description of Work: The work includes the disassembly, documentation, testing and evaluation of what elements can be re-used for structural or aesthetic uses, and on-site storage of the re-usable materials. Materials will include structural framing members, siding, roof sheathing, hardware, and other

elements that are fit for reuse. A significant portion of the building has collapsed, and there is widespread evidence of severe termite damage. Wood members that are sound will be salvaged and stored for use in the reconstruction of the building; wood members that are too deteriorated for reuse will be disposed of, along with non-wood components. Work will include the design and installation of shoring and required safety measures.

Only prequalified bidders will be allowed to submit a Bid on this project. The following bidders have been prequalified to bid on this project:

**CEN-CON INC.
REDHORSE CONSTRUCTORS, INC.
PLAINFIELD CONSTRUCTION INC.
PNP CONSTRUCTION, INC.**

Bid Deadline: Sealed bids must be received on or before **Tuesday, January 21, 2014 at 3:00 PM.**

Bids will be received only at:

Physical Planning and Construction,
UNIVERSITY OF CALIFORNIA, Santa Cruz
1156 High Street, Barn G, Contracts Trailer
Santa Cruz, CA 95064
831-459-2366 / 831-459-5540

A mandatory Pre-Bid Conference and mandatory Pre-Bid Job Walk will be conducted on **Monday, January 6, 2014** beginning promptly at **1:30 PM.**

**PLEASE VISIT OUR WEBSITE AT:
<http://ppc.ucsc.edu> FOR THE TEXT OF THE
FULL ADVERTISEMENT AND INFORMATION
ON HOW TO OBTAIN BID DOCUMENTS.**

STATE OF CALIFORNIA

State of California - Natural Resources Agency DEPARTMENT OF PARKS AND RECREATION PUBLIC WORKS NOTICE TO CONTRACTORS

The Department of Parks and Recreation, Monterey District, is seeking bids for:

Contract no. C1364011 - Lead-Based Paint Abatement, Painting & Repairs - Fremont Peak Residence #2

Note: Official bid packets can be obtained off Bid Sync or from Contract Administrator.

**MANDATORY JOB SHOWING:
January 16, 2014 Time 10:00 a.m.**

Bidder Questions accepted through Bid Sync until 1:00 p.m. January 21, 2014

Answers by State Representative will be posted to Bid Sync no later than 4:30, January 23, 2014

Bid Packets Due: January 28, 2014 - 9:30 a.m.

Packets will be opened publicly January 28, 9:30 a.m. at 2211 Garden Road, Monterey, CA 93940, or a date and time convenient for the State. Check with Contract Administrator for a confirmation of date and time.

Budget/ Engineer's Range Estimate: \$27,000.00 - \$35,000.00

**CONTRACT ADMINISTRATOR:
Delane Hurley - delane.hurley@parks.ca.gov**

PROJECT MANAGER: Randy Neufeld - Maintenance Chief I - randy.neufeld@parks.ca.gov

REQUIRED LICENCE(S): C-5 HAZ

Project Duration: 30 days from Notice to Proceed, if no extreme unforeseeable weather conditions exist. Performance term is to be met, unless Contract Administrator approves updated Schedule of time. Contract expiration is 365 calendar days.

OFFICIAL PACKETS ARE LOCATED ON BIDSYN

Overview: Fremont Peak State Park has a wood framed house and wood framed detached garage that are in need of exterior re-painting due to years of weathering. The exterior of both structures tested positive for lead-based paint. Phase 1 - repairs to the exterior of the house and garage. Replacement of wood trim, window shutters, rain gutters, downspouts, and caulking of windows and door joints. Prior to re-painting the house and garage, lead abatement measures will be taken. Phase 2 - lead-based paint abatement and re-painting of house and garage. All other debris and material will be removed from site by contractor. Hardware not to be painted will be removed prior to painting, and then re-attached upon completion of painting. Exterior surfaces on both structures will be cleaned and prepared prior to application of primer and paint. The colors and textures of paint will be specified by State Representative. See IFB Packet downloadable from BIDSYN, for further detail.

Strategic Planning in 2014

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situation. New federal staff often requires briefing materials, for example, while the addition of contractor staff requires an onboarding window. Prepare a checklist now to be ahead of the curve.

5. Foster a culture where future scenario planning is part of routine day-to-day business. Incorporating future scenario planning into team meetings and other collaboration platforms will bring your team together around important goals and contingency planning discussions. It is during these sessions that you'll exchange questions, share client feedback, and consider options you may never have thought about before. Lastly, cataloging lessons learned from past projects and staying in contact with users who can provide feedback on changing needs from the field is critical to managing expectations

when change is constant.

In short, future scenario planning becomes one of your most important tools for communicating with your colleagues and stakeholder partners. Future posts in the New Year will focus on the specific requirements, including how to update strategic communications plans that respond to changing environments. The hope is you will find this discussion helpful and that it plays a small role in your continued success. Let us know if future scenario planning worked for you.

Website: <http://www.govexec.com>

Source: Government Executive

The case for a six-hour workday

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to Salon. Unlike machines, humans operate on a cyclical basis, which means our energy and motivation fluctuate in peaks and troughs. Cognitive workers tend to be more focused in the late morning, getting another energy boost in the late afternoon when lung efficiency peaks.

It's been about a century since the economist John Maynard Keynes first touted the six-hour

workday, predicting that by 2030 only extreme workaholics would work more than 15 hours a week. It was around the same time that Ford cemented the 40-hour workweek as a labor norm, but in 1930, Kellogg's introduced the six-hour workday, which proved to be immensely popular with staff members and lasted until 1985.

Another benefit of the shorter workday, Kellogg's discovered, was that employees were happy to

work less when they were paid 12.5% more per hour, meaning the company was able to offer more jobs. Maybe the six-hour workday could be a solution to the US's current minimum wage debate.

Website: <http://qz.com/157092/the-case-for-a-six-hour-workday/>

Source: Quartz

PUBLIC LEGAL ADVERTISEMENTS

RUDOLPH AND SLETTEN CONSTRUCTION

ADVERTISEMENT FOR SUBCONTRACTOR PREQUALIFICATION FOR UCSF HSIR PROGRAM.

**BP 1D - Mechanical, Plumbing and Controls
(Design Build Proposal)**

**BP 1F - Electrical, Low Voltage, Security,
Tel Data, AV (Design Build Proposal)**

PROJECT NOTICE

Rudolph and Sletten Construction (R&S), intends to award design build subcontracts for mechanical/plumbing/controls and electrical/low voltage as a design build best value award (Rebid).

UCSF HEALTH SCIENCES INSTRUCTION AND RESEARCH (HSIR) PROGRAM

**Project Nos.: M2629, M2630,
M2631, M2632, M2637**

R&S Project No.: 10201500

**UNIVERSITY OF CALIFORNIA,
SAN FRANCISCO**

UCSF Health Sciences Instruction and Research Program Consists of:

HSE 8th Floor Renovation: M2629

HSE 6th Floor Renovation – Decant: M2630

HSE 7th Floor Renovation: M2631

HSW 7th Floor Renovation: M2632

HSW 8th Floor Renovation: M2637

PREQUALIFICATION OF PROSPECTIVE PROPOSERS

The University and R&S have determined that the trade packages listed herein must be prequalified to participate in the proposal process. Prequalified proposers must have the following California State Contractor's License Board Classifications:

BP 1D - Mechanical, Plumbing and Controls –
C20 and C36

BP 1F – Electrical, Low Voltage, Security, Tel Data,
AV – C10

GENERAL DESCRIPTION OF WORK

HSIR Program involves demolition and build-out of a new laboratory and office spaces at the UCSF Parnassus campus. The project site is located at 505 Parnassus Ave, San Francisco, California.

Each bid package will consist of six projects that will be phased over an 18 month period. Costs shall be tracked separately by project

The estimated values for the following trade packages are:

BP 1D - Mechanical, Plumbing and Controls
\$8M-10M

BP 1F – Electrical, Low Voltage, Security, Tel Data, AV
\$5M-7M

PREQUALIFICATION SCHEDULE

Prequalification Documents will be available beginning **Tuesday December 24, 2013 at 10:00 AM** by requesting via e-mail to subqual@rsconst.com with the following information:

Company name, address, phone no, fax no, and email address

Please reference Project 'HSIR Program' in the subject line.

Any questions or requests for clarifications or interpretation of the Prequalification Documents must be submitted in by email to Rosie Khalasi, Prequalification Manager at subqual@rsconst.com by **Monday January 6, 2014 at 5:00 PM**. Questions received after the above-noted deadline may be answered at the discretion of Rudolph and Sletten, Inc. and the University.

Prequalification Questionnaires will be submitted and processed electronically through the University's web based procurement platform and must be submitted on or before **Friday January 10, 2014 at 2:00 PM**.

Any person or entity not satisfied with the outcome of the prequalification must file a writ challenging the outcome within 3 calendar days from the date of the R&S or University's written notice regarding prequalification determination. Any assertion that the outcome of the prequalification process was improper will not be a ground for a bid protest. However, R&S and the University reserve the right to accept late submissions and to request, receive, and evaluate supplemental information after the above time and date at its sole determination.

Proposals will only be accepted from prequalified contractors. Proposals will be due on or before **Friday February 7, 2014 at 2:00 PM**, and shall be submitted electronically via the University's web based procurement platform. Proposals will be opened at 2:05 PM at UCSF Capital Programs Office, 654 Minnesota Street, 2nd Floor, San Francisco, CA 94107. Proposals will be awarded based on the lowest responsible Proposal. Proposer may revise and resubmit any proposal submitted prior to the due date and time up until the due date and time cutoff.

Bid Security in the amount of 10% of the Lump Sum Base Proposal shall accompany each proposal. The surety issuing the Bid Bond shall be an admitted surety insurer (as defined in California Code of Civil Procedure Section 995.12)

The University and R&S reserves the right to reject any or all responses to Prequalification Questionnaires and to waive non-material irregularities in any response received.

Information submitted by the proposer shall not be open to public inspection to the extent that information is exempt from disclosure under the California Public Records Act (Chapter 3.5 (commencing with Section 6250) of Division 7 of the Title of the Government Code).

This project will be insured under a University Controlled Insurance Program ("UCIP") providing workers' compensation and employer's liability insurance coverage, commercial general liability insurance coverage, and excess liability insurance coverage for Work performed on or at the Project site ("UCIP Coverages"). All insurance policies required to be obtained by and lump sum Subcontractor shall be subject to approval by R&S and University for form and substance. All such policies shall be issued by a company rated by Best as A- or better with a financial classification of VIII or better, or have equivalent rating by Standard and Poor's or Moody's.

The successful proposer and its subcontractors will be required to follow the nondiscrimination requirements set forth in the bidding documents and to pay prevailing wage rates at the location of the work. The successful proposer will be required to have the California current and active contractor's license listed above at the time of submission of the proposal

Every effort will be made to ensure that all persons have equal access to contracts and other business opportunities with the University within the limits imposed by law or University policy. Each proposer may be required to show evidence of its equal employment opportunity policy. The successful proposer and its subcontractors will be required to follow the nondiscrimination requirements set forth in the bidding documents and to pay prevailing wage at the location of the work.

THE REGENTS OF THE UNIVERSITY OF CALIFORNIA

University of California, San Francisco
December 2014



GOLDEN GATE BRIDGE HIGHWAY & TRANSPORTATION DISTRICT

NOTICE INVITING SEALED PROPOSALS

The Golden Gate Bridge, Highway and Transportation District (District) seeks proposals for **Request for Proposals (RFP) No. 2014-FT-7, Consultant to Provide Engineering Services for the M.S. San Francisco Ferry Refurbishment.**

Interested Proposers must submit sealed proposals to the Office of the Secretary of the District on **Tuesday, January 7, 2014, by 4:00 p.m., PT.**

Requests for modifications or clarifications of any requirement must be submitted in writing on **Friday, December 20, 2013, by 4:30 p.m., PT.**

The RFP Documents are available for download on the District's web site. To download the RFP Documents, go to the District's web site home page at <http://www.goldengate.org>, click on Contract Opportunities, scroll down to District Division and look for RFP No. 2014-FT-7.

To inspect and obtain the RFP Documents, please contact the Office of the Secretary of the District, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, by telephone at (415) 923-2223, by e-mail at districtsecretary@goldengate.org, or by facsimile at (415) 923-2013.

/s/ Janet S. Tarantino, Secretary of the District
Dated: December 12, 2013

12/12, 12/19/13

CNS-2566195#

SMALL BUSINESS EXCHANGE